

North Bay Village

Administrative Offices

1666 Kennedy Causeway, Suite 300 North Bay Village, FL 33141 Tel: (305) 756-7171 Fax: (305) 756-7722 Website: www.nbvillage.com

OFFICIAL AGENDA SPECIAL VILLAGE COMMISSION MEETING

VILLAGE HALL 1666 KENNEDY CAUSEWAY, #101 NORTH BAY VILLAGE, FL 33141

THURSDAY, MARCH 15, 2018 7:30 P.M.

NOTICE IS HEREWITH GIVEN TO ALL INTERESTED PARTIES THAT IF ANY PERSON SHOULD DECIDE TO APPEAL ANY DECISION MADE AT THE FORTHCOMING MEETING OF THE VILLAGE COMMISSION, SUCH PERSON WILL NEED A RECORD OF THE PROCEEDINGS AND FOR SUCH PURPOSE, HE OR SHE WILL NEED TO ENSURE THAT A VERBATIM RECORD OF THE PROCEEDINGS IS MADE WHICH RECORD INCLUDES THE TESTIMONY AND EVIDENCE UPON WHICH THE APPEAL IS TO BE BASED. THIS NOTICE DOES NOT CONSTITUTE CONSENT BY THE VILLAGE FOR THE INTRODUCTION OR ADMISSION OF OTHERWISE INADMISSIBLE EVIDENCE, NOR DOES IT AUTHORIZE CHALLENGES OR APPEALS NOT OTHERWISE ALLOWED BY LAW

TO REQUEST THIS MATERIAL IN ACCESSIBLE FORMAT, SIGN LANGUAGE INTERPRETERS, INFORMATION ON ACCESS FOR PERSON WITH DISABILITIES, AND/OR ANY ACCOMMODATION TO REVIEW ANY DOCUMENT OR PARTICIPATE IN ANY VILLAGE-SPONSORED PROCEEDING, PLEASE CONTACT (305) 756-7171 FIVE DAYS IN ADVANCE TO INITIATE YOUR REQUEST. TTY USERS MAY ALSO CALL 711 (FLORIDA RELAY SERVICE).

1. CALL TO ORDER

PLEDGE OF ALLEGIANCE

ROLL CALL

2. RANKING OF VILLAGE MANAGER CANDIDATES

- (A) Anita Fain Taylor
- (B) Marlen Martell
- (C) Yvonne Soler-McKinley
 - 1.) Commission Action

3. APPOINTMENT/SELECTION OF VILLAGE MANAGER

1.) Commission Action

4. ADJOURNMENT



North Bay Village

Administrative Offices

1666 Kennedy Causeway, Suite 300 North Bay Village, FL 33141

Tel: (305) 756-7171 Fax: (305) 756-7722 Website: www.nbvillage.com

MEMORANDUM

North Bay Village

TO:

Mayor Connie Leon-Kreps

Vice Mayor Andreana Jackson Commissioner Jose R. Alvarez Commissioner Laura Cattabriga Commissioner Eddie Lim

FROM:

Bert Wrains

Interim Village Manager

SUBJECT:

Special Village Commission Meeting

DATE:

March 9, 2018

Pursuant to §30.03 of the North Bay Village Code of Ordinances and the Commission Agenda Procedures, a Special Meeting of the Village Commission has been called for Thursday, March 15, 2018 at 7:30 p.m., or as soon as possible thereafter at Village Hall, 1666 Kennedy Causeway, #101, North Bay Village, Florida. The sole purpose of this meeting shall be to rank the Village Manager candidates and select/appoint a Village Manager.

If you have any questions regarding this matter, please let me know.

BW/yph

nterritionally blank paole

Anita Fain Taylor

2160 Northwest 72 Way; Pembroke Pines, FL 33024 | faintaylor@aol.com | (954) 854-4240

Successful executive with over twenty-five (25) years of leadership experience, operations management, organizational development and demonstrated excellence in the following areas:

- Strategic Plan Implementation
- Project Management
- Institutional and Executives Performance Training
- Institutional Planning and Organization

- Organizational Change and Development
- Public Relations
- Written and Verbal Communications
- Customer Service Delivery

RELEVANT EXPERIENCE

PARTNER, Norman E. Taylor & Associates

2012 to Present

Provide community economic development services in strategic economic development action plans, targeted industry studies, business attraction and expansion support, and international trade and investment program assistance. Facilitate cross-community outreach to maximize business, civic, and government leaders' involvement in economic development processes.

CITY MANAGER, City of Lauderdale Lakes, Florida

2003 to 2011

Chief Executive Officer for a city serving 32,000 residents, with an annual operating budget of over \$37.5 million. Responsible for the day to day operations of 10 city departments and over 100 employees. Reported to a seven (7) member elected body (one mayor and six commissioners). Accomplishments included the following:

- Organized a community visioning session which led to the creation and implementation of a Strategic City Master Plan.
- ❖ Launched a \$15 million bond issue campaign, which received 75% voter approval.
- ❖ Tripled the community parks and recreation areas in three (3) years.
- ❖ Built the City's first municipal swimming pool.
- ❖ Completed construction of a 20,000 square foot library and cultural center.
- Leveraged \$1 million in City funds to nearly \$8 million dollars in grant funding for citywide projects and programs.
- Developed improved public relations and dissemination of public information to the public and media.
- Published numerous articles in local, state, and national trade magazines both printed and electronic.
- Completed two (2) community forums to engage residents in municipal government and increase volunteerism.
- Initiated branding campaign to promote the City and improve City's image.

DEPUTY CITY MANAGER, City of North Miami, Florida

1998 to 2002

Functioned in strong leadership role in the management and daily operations of the 5th largest city in Miami-Dade County with a population of 60,000 residents, ten (10) city departments and 500 employees. Responsibilities included:

- Oversaw operations of the Divisions of Budget Administration, Grants Administration, Risk Management, and Public Information.
- Developed and amended administrative policies and procedures.
- Managed Project Coordination Committee, Construction Management Manual Review Committee, and Emergency Operations Response.

DEVELOPMENT SERVICES DIRECTOR, City of North Miami Beach 1997 to 1998 Managed the Building Inspections, Code Enforcement, and Community Development Block Grant allocations during the height of the City's redevelopment. Managed a staff of thirteen (13) full-time and four (4) part-time employees. Accomplishments included:

- Streamlined building inspection process.
- Implementation of sign and landscaping code through partnership with Miami-Dade County.
- Partnered with Project Teamwork (a non-profit organization) to rehabilitate unsafe housing.
- Opened and staffed three (3) Community Resource Centers.

INTERIM CITY MANAGER/ASSISTANT TO THE CITY MANAGER

City of Miramar 1993 to 1997

Managed daily operations for a City of 46,000 residents. Directed seven (7) department directors and 385 full-time employees. Accomplishments included the following:

- Coordinated staff reports for controversial blasting permits.
- ❖ Worked closely with consultants in preparation of annual Fire Assessment Fee.
- Executed emergency management skills during sulfuric acid leak at water treatment facility.
- Served as City's grant coordinator.
- Editor of City's Community newsletter.
- Coordinated City's CDBG infrastructure project.
- Staff liaison for Economic Development Board.
- ❖ Project Manager for \$1.2 million Fire Station
- Liaison between City and Waste franchisee.

ASSISTANT TO THE MAYOR/CITY COMMISSION

City of Fort Lauderdale

1988 to 1993

As a member of the City Manager's Office, served as a liaison between the mayor and four (4) district commissioners, City Manager, and ten (10) department directors. Served as the City's Ombudsman. Responsibilities included:

- Implementation of city-wide citizen request tracking system for resolution of citizen concerns and requests.
- Liaison between state lobbyist and administration.
- Responsible for special projects and reports to Mayor and City Commission.
- Supervised an Administrative Aide and two (2) Executive Secretaries.

ADDITIONAL EXPERIENCE

TEACHER, SPEAKER, COACH, John Maxwell Team

2013 to Present

Advanced Leadership Certification under the authority of John Maxwell, author and speaker with more than 60 books on leadership. Provide leadership training, workshops, and seminars to groups, organizations, small businesses and large corporations. Visualize, create, and execute a customized leadership strategy to fit client's needs.

DIRECTOR OF PLANNED GIVING

National Christian Foundation of South Florida

2014 to 2017

Provide executive support to donors in gifting non-liquid assets to fund non-profit organizations and ministries. These gifts included real estate, real estate income, business interest shares, and charitable gift annuities.

EDUCATION

SOUTH FLORIDA BIBLE COLLEGE and THEOLOGICAL SEMINARY

Deerfield Beach, Florida

Masters in Biblical Studies, coursework completed December 2017

UNIVERSITY OF FLORIDA. Gainesville. Florida

B.S. Degree in Journalism and Communications and A.S. Degree in Liberal Arts

HARVARD UNIVERSITY, Boston, Massachusetts

Program for Senior Executives in State and Local Government

FLORIDA INTERNATIONAL UNIVERSITY, North Miami, Florida

Academy for Strategic Management

FLORIDA ATLANTIC UNIVERSITY, Boca Raton, Florida

Executive Certificate in Public Administration

Certificate in Personnel Management

AFFILIATIONS AND COMMUNITY SERVICE

- Member, Board of Governors, United Way of Broward County Commission of Substance Abuse
- Leadership Broward, Senior Executive Orientation
- ❖ Lifework Leadership, National Christian Foundation of South Florida
- ❖ Vice President Zeta D.O.V.E. Foundation, Fort Lauderdale, FL
- ♣ 1st Vice President, Zeta Phi Beta Sorority, Inc.
- Co-Chair, Services to Youth, North Broward County Chapter of The Links, Incorporated.

References Available Upon Request

nterritionally blank paole

Marlen D. Martell, MPA, CFM

February 7, 2018

Yvonne P. Hamilton Village Clerk 1666 Kennedy Causeway, 3rd Floor North Bay Village, FL 33141

Dear Village Manager's Selection Committee,

It is with a great deal of enthusiasm, confidence and passion that I convey to you, your Mayor and Commissioners my interest and desire to be considered for the position of Village Manager. I have over 25 years of municipal experience, working in a number of departments from Public Works to the City Manager's Office.

In addition, to years of experience, I hold a Master's and Bachelor's in Public Administration from Florida International University (FIU) and graduated with honors Summa Cum Laude. I am a Certified Floodplain Manager (CFM) acquired from FEMA. Floodplain Management is essential in construction, maintenance and development of properties in low lying areas susceptible to inundations during storms, high tides and/or hurricanes. Since 2008, I have been involved in floodplain management, and versed in the trials related to the profession. This includes being Stormwater I and II certified, experience reporting the National Pollutant Discharge Elimination System (NPDES) to the Department of Environmental Resources Management (DERM) agency of Miami Dade County.

Experience and education are strong and important factors in selecting a Village Manager, but what sets me aside from other applicants are the different hats I have worn over time from the City Manager's Office to being an Elected Official. I am knowledgeable of the strengths and weakness of running a municipality, as well as the challenges involved in fulfilling the vision of the elected body. In addition, the last six (6) years as an elected official has prepared me for the next step in my career, becoming a Manager, capable of making difficult decisions, balancing multiple personalities and recognizing and resolving the needs of the community.

Approximately a decade ago most municipalities were confronted with financial shortfalls. This generated a change in the traditional budgetary process, seeking alternative ways to maximize allocation of funds and utilizing opportunities to increase revenues. This became evident when teaching Public Sector Budgeting and Applied Research Methods at FIU. The change in the economy was the factor cultivating creativity, innovation and forward thinking. Based on these adversities I will be a revolutionary leader, empathetic with its residents, supportive to the elected officials and fair to the staff. Everyone has a situation and it is the Village Manager's job to resolve concerns, determine options and at times say "No."

I recognize the challenges associated with this position, but I am ready to roll up my sleeves, hit the ground running and proudly utilize my experience in the field of Public Administration. Given the opportunity my first assessment will be to analyze the financial stability of the Village, develop floodplain alternatives and enhance public safety. Ultimately, reinstating trust, stability, reliability and maximizing programs, events and activities for the residents of North Bay Village.

Warmest Regards,

Marlen D. Martell, MPA, CFM

Attachments:

Resume

FIU Transcripts

Credentials / Certifications

Marlen D. Martell, MPA, CFM

❖ PROFESSIONAL PROFILE

Strategic results-focused professional with over twenty years of successful municipal experience in a variety of departments; community development, planning and zoning, public works, building department and city manager's office. Solutions-driven and quality-oriented with unique diverse skill set developing, incorporating and implementing best practices, optimizing efficiency and innovative problem solving. Public servants are dedicated and driven to improve public safety, financial accountability and enhance the quality of life of its citizens.

Adapting to challenging situations, assessing possibilities and reaching a comparable resolution. Working diligently in creating professional teamwork, trust and respect among residents and elected officials. Striving to address situations with clarity and independent judgement. Within reasonable time responding effectively and efficiently to define the essential needs of the municipality and its residents. Maintaining transparent cost-efficient and effective levels of productivity monitoring fiscal expenditures and procurement practices.

❖ AREAS OF KNOWLEDGE

Municipal Government Administration

Budget Process and Execution

Community Planning Zoning & Development

Floodplain Management

Stormwater Initiatives

Webpage Master Hurricane Preparedness

Events Coordination and Execution

Legislative Process

Policy Implementation

Strategic Planning

Building Teamwork

Needs Assessment Innovative Thinking

Contract Administration

Adaptability

Resourcefulness

Teaching/Training

Mentoring

Fiscal Management....

Methodological Research

Records Retention & Management

Public Records Request

Purchasing Procedures

❖ PUBLIC SECTOR PROFESSIONAL EXPERIENCE:

Village Clerk, Village of Biscayne Park, Biscayne Park, Florida, 03/2017 to present

- Public records request
- Records management
- Agenda preparation and distribution
- Ordinance Codification
- Human Resource Coordinator
- Employee health benefits
- Risk management
- Procurement Coordinator
- Webmaster

Assistant to the Public Works Director, City of Sunny Isles Beach (SIB), Florida, 12/2009 to 4/2012

- Maintenance/Reporting National Pollutant Discharge Elimination System (NPDES)
- Implementation of NPDES program
- Contract Financial Management
- Financial/Budgetary Cost Control

- Managed 5 million dollar budget
- Division Management

City of North Miami Beach (NMB) with multiple titles, 07/1996 to 07/2009

Special Projects Administrator, 09/2008 - 07/2009

- FEMA Certified Floodplain Manager
- Initiated the Community Rating Service (CRS) National Flood Insurance Program (NFIP)
- · Community Outreach
- Determined Substantial Damage/Substantial Improvement
- Building Plans Floodplain Conformance
- Creator of the Floodplain Roundtable Discussion Group for Miami Dade, Broward, Monroe and Lee Counties

Assistant to the City Manager, 06/2006 - 09/2008

- Performed functions delegated by the City Manager and assumed responsibilities in his absence
- Coordinating Community Redevelopment Agency (CRA) matters
- Project Manager of Special Events
- Website administrator
- Elected Official Initiatives
- Newsletter Editor
- Chief of Staff Supervising City Manager and Mayor/Council Office
- Resolved Citizen Complaints
- Assembling Multiple Departments for the execution of Projects

Assistant to the Community Development Director, 08/2005 - 06/2006

- Research and Restructure Departmental Policies
- Benchmark Historical Financial Data
- Compare and Contrast Measures
- Prepared and Monitored Departmental Budget
- Assessment of Fee Schedule
- Submission of Budget needs

Administrative Assistant to the City Managers 07/1996 - 08/2005

- Managed Special Projects
- Processing Departmental Expenditures
- Departmental Support Staff
- · Records and retention
- Setting vendor purchase orders

Assistant I, City of Miami Springs, Florida, Building and Zoning Department, 07/1995 - 07/1996

- Processed high level demands of building permit applications
- Resolved Resident and Contractor Issues
- Entering data
- Creating Permit Payment

Community Development Executive Assistant, City of Opa-locka, Florida, Community Development Department, 04/1989 – 07/1995

- Site Plan Intake and Distribution
- Secretary to the Planning and Zoning Board
- Minute Transcription
- Site Plan Records Keeper
- Site Plan Requirements Verification

❖ Additional Public/Private Sector Professional Experience:

Commissioner, City of North Miami Beach, North Miami Beach, Florida, 05/2011 to present

• Elected in May of 2011 and serving until November of 2020. This position encompasses the ability to establish legislative policies and regulations affecting 43,000 residents. This position allows me the opportunity to serve my community and develop strategic planning, contract negotiations, civil service bargaining, pension reform, zoning overlay and site plan approvals.

Professor, Florida International University, Miami, Florida, 05/2012 to 08/2015

 Adjunct Professor for 40 students per semester teaching: Applied Research Methods and Public Sector Budgeting.

Owner of Three Chicks Pizza LLC, 07/2012 to 02/2014

- Owner of restaurant serving 10,000 customers
- Managed 20 employees
- Procurement Purchases
- Human Resource Manager
- Product Distribution
- Marketing and Advertising

EDUCATIONAL ACHIEVEMENTS

Master of Public Administration - Florida International University, graduated April 2009

Bachelor of Public Administration, Minoring in Criminal Justice, graduated Summa Cum Laude - Florida International University, December 2004

***** CERTIFICATION

Certified Floodplains Manager (CFM) (12/2008) by Association of State Floodplain Managers (ASFPM) and reinstated (12/2015)

Stormwater 1 & 2 Certification

❖ Professional Organizations, Memberships, Activism and Certification

Academy for Strategic Management, Florida Institute of Government, Fall of 2006 - This academy focused on ethics, strategic planning, benchmarking and performance measures.

Association of State Floodplain Managers, Inc. - Certified Floodplain Manager

Regional Director/Membership Service and Chair for the Florida Floodplain Managers Association, holding an elected position from June 2009 until June 2011. Developed local training courses for 40 floodplain managers. Worked on increasing membership by 20% through the development of Miami Dade and Broward Floodplain Round Table discussion group.

Florida League of Cities and Miami-Dade County League of Cities

Dade County School Board 21st Century Bond Advisory Board

State of Florida Municipal Clerks Association

Miami Dade Clerks Association

Education Committee Liaison

Public Utilities Commission Liaison

LANGUAGES

Fluent in English and Spanish

References provided upon request.

11200 SW 8TH St. Miami, FL 33199

Official Transcript

FICE: 009635

Page 1 of 2 Print Date: 2009-08-06 Sex: Female Student ID: 1152998 SSN Name: Marlen Martell CUM GPA: 3.918 CUM TOTALS 47.01 Good Standing Send To Marlen Martell Summer Term 2008 Attempted Earned Grade Description Session Pub Fin & Bdgt Prcs 3.00 A-3.00 13 01 Bachelor of Public Administration Degree Hum Res Pol & Man 3.00 3.00 A 11.01 2004-12-09 6710 IT and E-government 3.00 12.00 PAD : Public Administration 3.780 TERM TOTALS : 34,02 TERM GPA 3.859 21.00 81.03 Master of Public Administration Good Standing 2009-04-25 Public Administration Fall Term 2008 Attempted Earned Grade Points Description Beginning of Graduate Record Session : Regular Academic Session Health & Urban Aff - Master's PAD 6053 Pol Soc Econ Pub Adm 9,99 2006-11-07 6209 Fin Man Pub Org 3.00 3.00 A-11.01 PAD 2006-11-07 : Public Administration Major 3.00 A 12.00 6306 Pol Analy Prog Plan 3.00 SocWrk Jus Pub Aff - Master's 33.00 Active in Program 2007-01-07 : Public Administration Major CUM TOTALS : 30.00 114.03 CUM GPA : 3.800 30.00 Fall Term 2007 Good Standing Description Attempted Earned Grade Course Spring Term 2009 Session : Regular Academic Session Quant Applications 3.00 A-11.01 Course Description Attempted Earned Grade 11.01 TERM TOTALS Regular Academic Session Session Lead And Decision 11.01 3.670 CUM TOTALS 11.01 : Dynamic Session - Mini Session Good Standing Practice Pub Mgmt 3.00 A-11.01 Spring Term 2008 TERM GPA : 3.670 22.02 TERM TOTALS Description Attempted Earned Grade Points Course CUM GPA : 3.780 CUM TOTALS 36.00 136.05 Regular Academic Session Session Good Standing SocWrk Jus Pub Aff - Master's 3.00 A 12 00 Mgmt Nomprofit Org 12.00 Completed Program PAD 6726 App Res Acct Pub 2009-04-25 : Public Administration Major 12.00 3.00 3.00 A PAD 6907 Independent Study In TERM TOTALS 9.00 36 00

This officially sealed and signed transcript is printed on blue SCRIP-SAFE® security paper with the name of the university printed in white type across the face of the document. A raised seal is not required. When photocopied a security statement containing the institution name will appear. A BLACK ON WHITE OR A COLOR COPY SHOULD NOT BE ACCEPTED!



Refer to the back of the form for complete explanation of the grading system.

11200 SW 8TH St. Miami, FL 33199

Official Transcript

FICE: 009635

Page 2 of 2

Name: Marlen Martell

Student ID: 1152998 SSN: Sex: Female

CUM GPA :

3.780

36.00

---- End of Transcript -----

This officially sealed and signed transcript is printed on blue SCRIP-SAFE® security paper with the name of the university printed in white type across the face of the document. A raised seal is not required. When photocopied a security statement containing the institution name will appear. A BLACK ON WHITE OR A COLOR COPY SHOULD NOT BE ACCEPTED!



Refer to the back of the form for complete explanation of the grading system.

This is an official transcript of record pursuant to the Family Educational Rights and Privacy At of 1974 as amended. This record cannot be released to any other party without written consent of the student.

TO VERIFY: TRANSLUCENT GLOBE ICONS MUST BE VISIBLE WHEN HELD TOWARD A LIGHT SOURCE

11200 SW 8TH St. Miami, FL 33199

Official Transcript

FICE: 009635

Print Date: 2009-08-06

TOOUTH TU STUDENT

Page 1 of 3

Name: Marlen Martell Student ID: 11	52998 SS	SN:		Sex: Female
	用。	/ II.	epny to <u>na un</u>	1985 SUMR
Send To : Marlen Martell			Kuyên biliye Hili	
	Cours		<u>Description</u>	Attempted Earned Grade Points
	ENC	1101	English Comp I G6	Accepted 3.00 B
	ENC	1102	English Comp Fi G6	Accepted 3.00 B
	- Prince	3-17	-9 LW3+4 N-LF	1985 WINT
Degrees Awarded	$\mathbf{I}_{i,j+1}$		(FPNATENIALEIN	1985 WIN1
egree : Bachelor of Public Administration	Cours	e	Description \	Attempted Earned Grade Points
infer Date :: 2004-12-09	ENC	1101	English Comp I G6	Accepted 3.00 WI
lan : Public Administration	PSY	1000	Indiv Trans Ss Gi5	Accepted 3,00 A
lan : Minor: Criminal Justice	\$61	1120	Social Env Ss G15	Accepted 3.00 B
				こんせんごう はむる
gree : Master of Public Administration	TTO		. Tehler (III)	1986 FALL
onfer Date : 2009-04-25	111111	TAF	SERVA JE NALIUN	late ny vilok J
lan : Public Administration	Cours	e V	Description	Attempted Earned Grade Point
	ARH	1000	Art Appreciation G6	Accepted 3.00 B
Transfer Credits	BUL	2111	Business Law	Accepted 3.00 C
Transfer Credit from Col Level Exam Prog	ENC	2301	Adv Composition G6	Accepted 3.00 C
oplied Toward Health & Urban Aff - Upper Div Program	PSC	1515	Energy Nat Env Ns G15	Accepted 3.00 A
	REE	2000	Real Est Prin Pract	Accepted 4.00 F
1992 WINT			L = //r = //V = f/V	CERT I You I I I I
THRACTONIA DE LA COLOR DE LA C				1986 SUMR
Course Description Attempted Earned Grade Points				fren '
PN 1120 College Spanish Accepted 4.00 P	Cours	7 1000	<u>Description</u>	Attempted Earned Grade Points
PN 1121 College Spanish Accepted 4.00 P	ACG	2001	Prin Accounting	Accepted 3.00 B
Transfer Credit from Miami-Dade CC	ACG	2001L 1171	Accounting I Lab	Accepted 1.00 B
pplied Toward Health & Urban Aff - Upper Div Program	PEM	11/1	Aerobic Dancing	Accepted 1.00 B
THE TAY MILE WANT TO THE CONTRACT OF THE CONTR		4		1990 SUMR
1984 FALL	// 100 100	1		1990 SOFIE
592	Cours	e	Description	Attempted Earned Grade Points
Course Description Attempted Earned Grade Points	ECO	2023	Prin Economics Micro	Accepted 3,00 B
JM 1020 Humanities Hu G15 Accepted 3.00 B	MGF	1113	Gen Coll Math G	Accepted 3.00 A
AC 1102 College Algebra G Accepted 3.00 H			ea LOBIJA NI LR	LIALIGNUAL JAINERS
EA 0002 Coll frep Reading 2 Accepted 4.00 F	J _D L	$\Delta T_{\rm H}$	PRANTONAL UN	1992 WINT
IBRNATONALLANERA A <mark>1985 PALL</mark> ADA INTERT	Cours	e	Description V - FL	Attempted Earned Grade Point
A HE NA AL S	APB	1150	Gen Education Biology	Accepted 3,00 A
Course Description Attempted Earned Grade Points	PEM	1171	Aerobic Dancing	Accepted 1.00 A
CG 1003 Accounting Accepted 3.00 WI	PSY	2012	Intro Psychology G6	Accepted 3.00 B
CG 1003L Accounting Lab Accepted 1.00 WI	V E		·TILUBIUA BULE	DALIGNUL <u>U</u> NKERS
CO 2013 Prin Eco Macro G6 Accepted 3,00 B			FEMALE MALLEN	FART W. FILMES
UN 1201 Essentials Nutrition Accepted 3.00 D			Beginning of Under	graduate Record

This officially sealed and signed transcript is printed on blue SCRIP-SAFE® security paper with the name of the university printed in white type across the face of the document. A raised seal is not required. When photocopied a security statement containing the institution name will appear. A BLACK ON WHITE OR A COLOR COPY SHOULD NOT BE ACCEPTED!



Refer to the back of the form for complete explanation of the grading system.

11200 SW 8TH St. Miami, FL 33199

Official Transcript

FICE: 009635

Unidergopadiua se anid Graduate Record

Page 2 of 3

Name: Marlen Martell Student ID: 1152998 SSN:

Sex: Female

COM GPA : 3.890 CM TOTALS : 27.00 87.00 105.03
Course Description Attempted Earned Grade Points
Session Summer C Spring Term 2004
URS 4112 Comp App Urb Serv 3.00 3.00 A 12.00 Course Description Attempted Earned Grade Points
TERM GPA : 4.000 TERM TOTALS : 3.00 3.00 12.00 CUM TOTALS : 3.00 3.00 12.00 CUM TOTALS : 3.00 63.00 12.00 CUM TOTALS : 3.00 63.00 12.00 CUM TOTALS : 3.00 63.00 12.00 CUM TOTALS : 3.00 3.00 A 11.01
Session Regular Academic Session Regular A
CUM GPA: 4.000 CUM TOTALS: 3.00 63.00 12.00 CJE 4410 Police Community Rel 3.00 3.00 A- 11.01 Program : Health & Urban Aff - Upper Div
Program : Health & Urban Aff - Upper Div
2002-05-06 : Active in Program 2002-05-06 : Public Administration Major URS 4153 App Res Meth 3.00 3.00 12.00 TERM GPA: 3.750 TERM TOTALS: 12.00 12.00 45.00 COURSE Description Attempted Earned Grade Session URS 4643 Intro Mgmt Pub Org 3.00 3.00 A- 11.01 TERM GPA: 3.847 CUM TOTALS: 39.00 99.00 150.03 COURSE OF TERM TOTALS: 3.00 3.00 A- 11.01 TERM GPA: 3.848 CUM TOTALS: 3.00 3.00 A- 11.01 Summer Term 2004 COURSE Description Attempted Earned Grade Session : Summer A COURSE OF TERM TOTALS: 3.00 3.00 A- 11.01 TERM GPA: 3.835 CUM TOTALS: 6.00 66.00 23.01 COURSE Session : Summer A COURSE OF TERM TOTALS: 6.00 66.00 23.01 Nature & Causes Crim 3.00 3.00 3.00 A 12.00
URS 4153 App Res Meth 3.06 3.00 A 12.00 ERM GPA : 3.750 TERM TOTALS : 12.00 12.00 45.00
Fall Term 2002 Course Description Attempted Earned Grade Points Session : Regular Academic Session URS 4643 Intro Mgmt Pub Org 3.00 3.00 A- 11.01 TERM GPA: 3.847 CUM TOTALS: 39,00 99.00 150.03 COURSE Description Attempted Earned Grade Points "Dean's List ** Summer Term 2004 CUM GPA: 3.835 CUM TOTALS: 6.00 66.00 23.01 COURSE Description Attempted Earned Grade Points Summer Term 2004 CUM GPA: 3.835 CUM TOTALS: 6.00 66.00 23.01 COURSE Description Attempted Earned Grade Points Session: Summer A COURSE Description Attempted Earned Grade Points Session: Summer A CUM GPA: 3.835 CUM TOTALS: 6.00 66.00 23.01 Nature & Causes Crim 3.00 3.00 A 12.00
CUM GPA : 3.847 CUM TOTALS : 39,00 99,00 150,03
CUM GPA : 3.847 CUM TOTALS : 39.00 99.00 150.03
Course Description Attempted Earned Grade Points ** Dean's List **
Session Regular Academic Session
TERM GPA: 3.670 TERM TOTALS: 3.00 3.00 11.01 Summer Term 2004 CUM GPA: 3.835 CUM TOTALS: 6.00 66.00 23.01 Course Description Attempted Earned Grade Points Summer Term 2003 CCJ 3011 Nature & Causes Crim 3.00 3.00 A 12.00
TERM GPA: 3.670 TERM TOTALS: 3.00 3.00 11.01 Summer Term 2004 CUM GPA: 3.835 CUM TOTALS: 6.00 66.00 23.01 Course Description Attempted Earned Grade Points Summer Term 2003 CCJ 3011 Nature & Causes Crim 3.00 3.00 A 12.00
CUM GPA: 3.835 CUM TOTALS: 6.00 66.00 23.01 Course Session : Summer A Description Attempted Earned Grade Points Summer Term 2003 CCJ 3011 Nature & Causes Crim 3.00 3.00 A 12.00
Summer Term 2003 CCJ 3011 Nature & Causes Crim 3.00 3.00 A 12.00
Summer Term 2003 CCJ 3011 Nature & Causes Crim 3:00 3:00 A 12:00
Session : Summer C
Course Description Attempted Earned Grade Points PAD 3251C Economic Think Pub 3.00 3.00 A 12.00
Session : Summer C PAD 4934 Int Sem Pa 3,00 3,00 A 12,00
PAD 3034 Policy Dev & Impl 3.00 3.00 A- 11.01 PAF 4404 It & E-Gov For Publc 3.00 3.00 A 12.00
URS 3438 Comma Skills Pol Mgmat 3.00 3.00 A 12.00 Session : Summer B
URS 4004 Fisc Analy Hlth Pub 3.00 3.00 A 12.00 CJE 4174 Cj Int'L Perspective 3.00 3.00 A 12.00
TERM GPA : 3.890 TERM TOTALS : 9.00 9.00 35.01 TERM GPA : 4.000 TERM TOTALS : 15.00 15.00 60.00
1965 - 1965 - 1965 - 1965 - 1965 - 1965 - 1965 - 1965 - 1965 - 1965 - 1965 - 1965 - 1965 - 1965 - 1965 - 1965
CUM GPA: 3.868 CUM TOTALS: 15.00 75.00 58.02 CUM GPA: 3.889 CUM TOTALS: 54.00 114.00 210.03
- ** Dean's List **
A Fall Term 2004
Fall Term 2003

Course	Description	A	ttempted Ear	ned Grade	Points
NAME OF THE OWNER.	U v seen V	A1600 300 000 000 000 000 000 000 000 000	301	EG CIUGE	
Session :	Regular Academic	: Session			
HSA 4141	Prg Plan Eval	LIGHT DIV	3.00 3	,00 A-	11.01
PAD 3003	Intro To Pub Ad	nin	3.00 3	.00 A	12.00
PAD 4704	Applied Statist	ics	3.00 3	.00 A	12.00
URS 4061	Values Ethics M	orali	3,00 3	.00 A	12.00
TERM GE	A: / 3,918	FERM TOTALS :	12.00 12	.00	47.01
NEW MATE				$\Delta \Delta $	

		- A A		1 : : : : : : : : : : : : : : : : : : :	- 63	#**********	- W. W. W.	5.000 A		7333
Course		Descrip	otion			Atte	mpted	Earned G	rade	Points
Sess	ion : F	legular	Academi	c Ses	sion	1.172				
CJC	3010	Correc	tion Phil	osoph			3,00	3.00	A	12.00
Şess	ion : D	ynamic	Session	- Мі	ni		FI O	102		
CJE	3444	Intro	To Crime	Prev			3.00	3.00	4	12.00
JH D	TERM GPA	: 4.	000	TERM T	POTALS	EB	6.00	6.00		24.00
T N	CUM GPA	: 3.	901	CUM 1	POTALS	; 6	0.00	120.00		234.03
Program	: He	alth & Ur	ban Aff -	Upper	c Div			ÆK		

This officially sealed and signed transcript is printed on blue SCRIP-SAFE® security paper with the name of the university printed in white type across the face of the document. A raised seal is not required. When photocopied a security statement containing the institution name will appear. A BLACK ON WHITE OR A COLOR COPY SHOULD NOT BE ACCEPTED!



Refer to the back of the form for complete explanation of the grading system.

11200 SW 8TH St. Miami, FL 33199

Official Transcript

FICE: 009635

District agos arctions and an arction of the control of the contro

Page 3 of 3

Name: Marlen Martell

Student ID: 1152998 SSN:

Sex: Female

2004-12-09 : Completed Program

2004-12-09 : Public Administration Major 2004-12-09 : Minor: Criminal Justice Minor

Undergraduate Career Totals

CUM GPA:

3.901

CUM TOTALS :

00 120.00

234.03

Non-Course Milestones

1992-06-01 CLAST - Satisfied

Milestone Status: Completed

MATH 998 READ 286 ELS 296 ESSAY 08 - 10/91

1992-06-01 - Completed

---- End of Transcript -----

ESTIMATERIAL

TIO DA INTERNATIONAL

I FMA ON EULIVER A

FICT TITLENATOWALLING

THE MATIONAL BUILDING STAFF

FEMILIARY POLICE TO FINE TO SEE

- 16 ib/ wit water I

HANATIONALLANGE & PLORIDATI

TO AND HAVE BY A WIND HAVE OF ORIGINAL

- LONDA MAPWALENAL NIVERSITY

THE NATION CONTRACTOR FROM DATE

ALSTA - ELOTROA DIEMPATIONAL UNIVES

This officially sealed and signed transcript is printed on blue SCRIP-SAFE® security paper with the name of the university printed in white

type across the face of the document. A raised seal is not required. When photocopied a security statement containing the institution name will appear. A BLACK ON WHITE OR A COLOR COPY SHOULD NOT BE ACCEPTED!



Refer to the back of the form for complete explanation of the grading system.

11200 SW 8TH St. Miami, FL 33199

Official Transcript

FICE: 009635

Page 1 of 2 Print Date: 2009-08-06 Sex: Female Student ID: 1152998 SSN Name: Marlen Martell CUM GPA : 3.918 CUM TOTALS 47.01 Good Standing Send To Marlen Martell Summer Term 2008 Attempted Earned Grade Description Session Pub Fin & Bdgt Prcs 3.00 A-3.00 13 01 Bachelor of Public Administration Degree Hum Res Pol & Man 3.00 3.00 A 11.01 2004-12-09 6710 IT and E-government 3.00 12.00 PAD : Public Administration 3.780 TERM TOTALS : 34,02 TERM GPA 3.859 21.00 81.03 Master of Public Administration Good Standing 2009-04-25 Public Administration Fall Term 2008 Attempted Earned Grade Points Description Beginning of Graduate Record Session : Regular Academic Session Health & Urban Aff - Master's PAD 6053 Pol Soc Econ Pub Adm 9.99 2006-11-07 6209 Fin Man Pub Org 3.00 3.00 A-11.01 PAD 2006-11-07 : Public Administration Major 3.00 A 12.00 6306 Pol Analy Prog Plan 3.00 SocWrk Jus Pub Aff - Master's 33.00 Active in Program 2007-01-07 : Public Administration Major CUM TOTALS : 30.00 114.03 CUM GPA : 3.800 30.00 Fall Term 2007 Good Standing Description Attempted Earned Grade Course Spring Term 2009 Session : Regular Academic Session Quant Applications 3.00 A-11.01 Course Description Attempted Earned Grade 11.01 TERM TOTALS Regular Academic Session Session Lead And Decision 11.01 3.670 CUM TOTALS 11.01 : Dynamic Session - Mini Session Good Standing Practice Pub Mgmt 3.00 A-11.01 Spring Term 2008 TERM GPA : 3.670 22.02 TERM TOTALS Description Attempted Earned Grade Points Course CUM GPA : 3.780 CUM TOTALS 36.00 136.05 Regular Academic Session Session Good Standing SocWrk Jus Pub Aff - Master's 3.00 A 12 00 Mgmt Nomprofit Org 12.00 Completed Program PAD 6726 App Res Acct Pub 2009-04-25 : Public Administration Major 12.00 3.00 3.00 A PAD 6907 Independent Study In TERM TOTALS 9.00 36 00

This officially sealed and signed transcript is printed on blue SCRIP-SAFE® security paper with the name of the university printed in white type across the face of the document. A raised seal is not required. When photocopied a security statement containing the institution name will appear. A BLACK ON WHITE OR A COLOR COPY SHOULD NOT BE ACCEPTED!



Refer to the back of the form for complete explanation of the grading system.

11200 SW 8TH St. Miami, FL 33199

Official Transcript

FICE: 009635

Unicles of a sicility transfer the Charles the transfer Rejection

Page 2 of 2

Name: Marlen Martell

Student ID: 1152998 SSN:

Sex: Female

CUM GPA :

3.780

CUM TOTALS :

36.00

36.00

136.05

---- End of Transcript -----

· LOCA MINIMATON I

MATON/ ed. (E. S. Y.)

- ILO DA NITE INALE Y

Frankfronkletoki/a-214

FOATHWATEVALLAN

THE NATION LEGISLATION

VI SUPERIOR WALLEY BY ALL (

Final Development Family

TO DA NEED WATER A

THORDAINNE WALLONALUNIX SUM A TERNATONAL-UNIXE SIDA THORDAINTE

VERSUM : PLORIDA INTERNATIONAL UNIVER

IDATE TO A POPULATION FROM OF

SHOW STATEMENT OF STREET



A BIORIE (STP. NATIONAL TAINER

AND ENATIONAL TAINER

AND ENATIONAL TAINER

AND ENATIONAL TAINER

HILLA IKJEPNATIONAL UNIVERSITATI OR OWALAUNIVERSITATI FEORIDA IKTEPATI OFFEDRIDA NEERAATIONALA NIVERSILLA

THE WATER ALL BUT TO THE LEAD IN THE LEAD

TONAL ÚNIVERSTY - FLORIDA INTUNÁLTIC 7 - FLORIDA INTERNATIONAL JUNIVERSIL

This officially sealed and signed transcript is printed on blue SCRIP-SAFE® security paper with the name of the university printed in white type across the face of the document. A raised seal is not required. When photocopied a security statement containing the institution name will appear. A BLACK ON WHITE OR A COLOR COPY SHOULD NOT BE ACCEPTED!



Refer to the back of the form for complete explanation of the grading system.

11200 SW 8TH St. Miami, FL 33199

Official Transcript

FICE: 009635

Undergraduate and Graduate Record

Print Date: 2009-08-06

LIARDED IN SINDENI

Page 1 of 3

Sex: Female

Points

Attempted Earned Grade

Name: Marlen Martell

Student ID:

1152998 SSN:

ENC PSY

Course ARH

<u>Course</u> ACG

Course

ECO

Points

BUL

PSC

1000 2111

2301 1515

2000

2001

2001L

2023

1113

OPIDA KIFTNATONA UN 1985 SUM

Cand	m.	Wanley Wants	11
Send	10	Marlen Marte	311
		forti-Table	Degrees Awarded

Degrøe	; Bachelor of	Public Admi	nistration		
Confer Date	: 2004-12-09	0[×17]01		h Dec	110
Plan	: Public Admi	nistration			
Plan	: Minor: Crim	inal Justice			

Degree	: Master of Pub			H	
Confer Date	: 2009-04-25	FINIALI		1	AL
Plan	: Public Admini:	stration		- 11	11

IV E SE	NEUN Nes		Transfer	Credits	10	-	
Transfer	: Credit	t from Col	Level Ex	am Prog	27//	Aspes Su	(HILL)
Applied Towa	rd Healtl	h & Urban Aff	- Upper D	iv Program	2//		
Y + I	OP/D	/A inte	Wall	1992	WINT	la Car	,

A I STANAL UNA PIUN I (BI 31 M)	- h	Value	
Course Description	Attempted	Earned Grade	Points
SPN 1120 College Spanish	Accepted	4.00 P	
SPN 1121 College Spanish	Accepted	4.00 P	

					e CC	

Applied Toward Health & Urban Aff - Upper Div Program

		コオー レス	

Attempted Earned Grade

MAC 1102	College Algebra G	Accepted	3.00 В	·v.
REA 0002	Coll Frep Reading 2	Accepted	4.00 P	
	JE ST BON			
IN tehtyAi	#gNystene(styless)	1985 FALL	MDA IN	
JIV = I		FR N	AL AL	
Course	<u>Description</u>	Attempted E	arned Grade	Points
ACG 1003	Accounting	Accepted	3.00 WI	3 4 9
ACG 1003L	Accounting Lab	Accepted	1.00 WI	
ECO 2013	Prin Eco Macro G6	Accepted	3.00 B	
HUN 1201	Essentials Nutrition	Accepted	3,00 D	
	TANDA TANDA			

	3			1883	3.8												833	
	8	1	102		100	Englis	h Com	p Ii	(G6			Act	cep	tec	1	3.	
33			39				100				388					3/4		
	œ.	1000				LINE YOU SHOW			10 1 10 3 5	282	C 60.3	S 2777		200	A.E. 204.7	COLUMN !		

Course	Descripti	<u>on</u>	FI2	Attempted	Earned Grade
1101	English	Comp I G	6	Accepted	3.00 WI
1000	Indiv Tr	ans Ss Gi	5	Accepted	3.00 A
1120	Social E	n⊽ Ss Gl	5	Accepted	3,00 B

1986 FALL

		8336
Description	Attempted Earned Grade	Points
Art Appreciation G6	Accepted 3.00 B	
Business Law	Accepted 3.00 C	
Adv Composition G6	Accepted 3.00 C	
Energy Nat Env Ns G15	Accepted 3.00 A	
Real Est Prin Pract	Accepted 4.00 F	

1986 SUMR

Description		Attempted	i Earned	Grade	Points
Prin Accounting		Accepted	3.00	В	
Accounting I Lab		Accepted	1.00	В	- 37.
Aerobic Dancing	1 E81	Accepted	1.00	В	

1990 SUMR

Descript	ion		Attemn	tad Pa	read G	rade l	onints:
2000	nomics Mi		Accept		3,00	- 0000000000000000000000000000000000000	
Gen Coll	Math	G	Accept	ted	3.00 /		
				1 (10-1)			

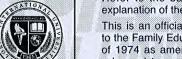
1992 WINT

Course	2	Descr.	iption		<u> </u>	Attempted	Earned (Grade	Point
APB	1150	Gen E	ducation	Biology		Accepted	3.00	A	
PEM PSY	1171 2012		oic Dancin Psycholo			Accepted Accepted	1.00 3.00		
St	20000		-0600-6, -000006					.000.00.00000	

eginning of Undergraduate Record

This officially sealed and signed transcript is printed on blue SCRIP-SAFE® security paper with the name of the university printed in white type across the face of the document. A raised seal is not required. When photocopied a security statement containing the institution name will appear. A BLACK ON WHITE OR A COLOR COPY SHOULD NOT BE ACCEPTED!





Refer to the back of the form for complete explanation of the grading system.

11200 SW 8TH St. Miami, FL 33199

Official Transcript

FICE: 009635

Description

Description

: Regular Academic Session

Policy Dev & Impl

Page 2 of 3

12.00

60.00

210.03

Sex: Female

Name: Marlen Martell

Session : Summer C

Course

Session

PAD

Session : Summer C

3034

UR

Student ID: 1152998 SSN:

105,03

Attempted Earned Grade	Points	Y			
			Spring Term 2004		

RS	4112	Comp App Urb	Serv	3.00	3.00 A	12.00
	TERM GPA .	4 000	TERM TOTALS :	3 00	3 00	12 00

Summer Term 2002

12.00 CUM TOTALS : Health & Urban Aff

2002-05-06 : Active in Program 2002-05-06 : Public Administration Major

200-0-200-00000-0	2000.00	100410.00 00 0001.0000	 2.000.000.000
	ALLE CARRESTS		

Attempted Earned Grade

Cours	e	Descrip	tion		<u>At</u>	tempted	Earned Gr	ade	Points
Sess	sion :	Regular A	Academic	Sessio	n				
CJE	4410	Police	Community	Rel	3 ()	3.00	3,00 A-		11.01
PAD	4223	Pub Sec	Budgtng		FIL	3.00	3,00 B	- 1	9.99
URS	3001	Intro t	Jrb Reg St	udy		3.00	3,00 A		12.00
URS	4153	App Re	s Meth			3,00	3.00 A		12.00
38888	memas c	0.8	750 7	SEEME WORK	Te	12 00	10 00	8 33	45.00

TERM GPA :

Dean's List Dean's List **

4.000

3.00 A-Intro Mgmt Pub Org

3,670 TERM TOTALS 3.00 11.01

CUM GPA 3.835 CUM TOTALS 6.00 23.01

Summer Term 2003

CCJ	3011	Nature & Causes Crim 3.00 3.00 A	12.00
Ses	ssion :	Summer C	71
PAD	3251C	Economic Think Pub 3.00 3.00 A	12.00
PAD	4934	Int Sem Pa 3.00 3.00 A	12.00
PAF	4404	It & E-Gov For Publc 3.00 3.00 A	12.00
	and the same of the same		600.00

Summer Term 2004

3438 3.00 A 12.00

3.00 A-

11.01

URS Fisc Analy Hith Pub 12.00 3.00 3.00 A TERM GPA 3.890 TERM TOTALS 9.00 9.00 35.01

> 58.02 ** Dean's List **

Fall Term 2003

TERM TOTALS

Course	<u>Description</u>	<u>Attempted</u>	Earned Grade Points
Session	: Regular Academic S	Session	
HSA 4141	Prg Plan Eval	L Eh 3.00	3.00 A- 11.01
PAD 3003	Intro To Pub Admir	3.00	3.00 A 12.00
PAD 4704	Applied Statistics	3.00	3.00 A 12.00
URS 4061	Values Ethics Mora	3,00	3,00 A 12,00
TERM	GPA : / 3,918 TER	M TOTALS : 12,00	12,00 47.01

Cours	ie.	Descr	iption			Attempt	ed Earne	ed Grade	Points
Ses	sion :	Regular	Academi	c Sess	ion	112		MA.	
CJC	3010	Corre	ection Phi	losoph		3,0	3.	A 00	12,00
E	sion :	7	12 V			3.00	3.	00 A	12.00
	TERM GP	A : : : :			JN a	60.00	17.		24.00 234.03

Health & Urban Aff - Upper Div Program

This officially sealed and signed transcript is printed on blue SCRIP-SAFE® security paper with the name of the university printed in white type across the face of the document. A raised seal is not required. When photocopied a security statement containing the institution name will appear. A BLACK ON WHITE OR A COLOR COPY SHOULD NOT BE ACCEPTED!



Refer to the back of the form for complete explanation of the grading system.

11200 SW 8TH St. Miami, FL 33199

Official Transcript

FICE: 009635

Page 3 of 3

Sex: Female

Name: Marlen Martell

Student ID: 1152998 SSN

2004-12-09 : Completed Program

2004-12-09 : Public Administration Major 2004-12-09 : Minor: Criminal Justice Minor

Undergraduate Career Totals

CUM TOTALS :

Non-Course Milestones

1992-06-01 CLAST - Satisfied

Milestone Status: Completed

MATH 998 READ 286 Ets 296 ESSAY 08 - 10/91

1992-06-01 - Completed

---- End of Transcript --

University Registrar

Refer to the back of the form for complete explanation of the grading system. This is an official transcript of record pursuant

to the Family Educational Rights and Privacy At of 1974 as amended. This record cannot be released to any other party without written consent of the student.

This officially sealed and signed transcript is printed on blue SCRIP-SAFE® security paper with the name of the university printed in white type across the face of the document. A raised seal is not required. When photocopied a security statement containing the institution name will appear. A BLACK ON WHITE OR A COLOR COPY SHOULD NOT BE ACCEPTED!

Emergency Management Institute



FEMA

This is to certify that

Marlen D Martell

successfully completed
Managing Floodplain Development
Through the NFIP
Orlando, FL

Issued this 22nd day of January, 2009

Tiens Milmoe

Deputy Superintendent Emergency Management Institute

Superintendent Emergency Management Institute

Emergency Management Institute



FEMA

This is to certify that Marlen D Martell

successfully completed

Managing Floodplain Development Through the NFIP

Doral, FL 2.4 IACET CEU December 7 - 10, 2009



Deputy Superintendent Emergency Management Institute





Superintendent Emergency Management Institute

ASSOCIATION OF STATE

FLOODPLAIN MANAGERS, INC.

CERTIFICATION BOARD OF REGENTS

HEREBY CERTIFIES THAT PURSUANT TO THE PROVISIONS OF THE CHARTER FOR THE CERTIFIED FLOODPLAIN MANAGER PROGRAM

Marlen D. Martell, CFM

IS DULY REGISTERED AS AN

ASFPM CERTIFIED FLOODPLAIN MANAGER

IN TESTIMONY WHEREOF THIS CERTIFICATE HAS BEEN ISSUED BY THE AUTHORITY OF THE CERTIFICATION BOARD OF REGENTS, CERTIFICATE NO. US-15-08706, ISSUED 10/15/2015. THIS CERTIFICATE SHALL EXPIRE 1/31/2020, UNLESS RENEWED ACCORDING TO THE RULES OF THIS BOARD.

CERTIFICATION BOARD OF REGENTS PRESIDENT, MARK RIEBAU, CFM

ASSOCIATION OF STATE FLOODPLAIN MANAGERS EXECUTIVE DIRECTOR, CHAD M. BERGINNIS, CFM



ASSOCIATION OF STATE

FLOODPLAIN MANAGERS, INC.

CERTIFICATION BOARD OF REGENTS

HEREBY CERTIFIES THAT PURSUANT TO THE PROVISIONS OF THE CHARTER FOR THE CERTIFIED FLOODPLAIN MANAGER PROGRAM

Marlen D. Martell, CFM

IS DULY REGISTERED AS AN

ASFPM CERTIFIED FLOODPLAIN MANAGER

IN TESTIMONY WHEREOF THIS CERTIFICATE HAS BEEN ISSUED BY THE AUTHORITY OF THE CERTIFICATION BOARD OF REGENTS, CERTIFICATE NO. US-15-08706, ISSUED 10/15/2015. THIS CERTIFICATE SHALL EXPIRE 1/31/2018, UNLESS RENEWED ACCORDING TO THE RULES OF THIS BOARD.

Mar C. Buston

CERTIFICATION BOARD OF REGENTS PRESIDENT, MARK RIEBAU, P.E., CFM

ASSOCIATION OF STATE BEODDPLAIN MANAGE.
EXECUTIVE DIRECTOR, CHAD M. BERGINNIS, CF.

CFM CFM

ASSOCIATION OF STATE

FLOODPLAIN MANAGERS, INC.

CERTIFICATION BOARD OF REGENTS

HEREBY CERTIFIES THAT PURSUANT TO THE PROVISIONS OF THE CHARTER FOR THE CERTIFIED FLOODPLAIN MANAGER PROGRAM

Marlen D. Martell, CFM

IS DULY REGISTERED AS AN

ASFPM CERTIFIED FLOODPLAIN MANAGER

IN TESTIMONY WHEREOF THIS CERTIFICATE HAS BEEN ISSUED BY THE AUTHORITY OF THE CERTIFICATION BOARD OF REGENTS, CERTIFICATE NO. US-08-03997, ISSUED 12/19/2008. THIS CERTIFICATE SHALL EXPIRE 1/31/2013, UNLESS RENEWED ACCORDING TO THE RULES OF THIS BOARD.

CERTIFICATION BOARD OF REGENTS

PRESIDENT, THOMAS V. MOREY, CFM

EXECUTIVE DIRECTOR, LARRY A. LARSON, P.E. CFM ASSOCIATION OF STATE FLOODPLAIN MANAGER





AMERICAN PUBLIC WORKS ASSOCIATION SOUTH FLORIDA BRANCH

This is to Certify that

MARLEN MARTELL

has successfully completed:

NPDES REQUIREMENTS & UNDERSTANDING STORMWATER COLLECTION SYSTEMS

on this 5" day of February, 2010

Instructor

APWA South Florida Branch, Chair Training & Education Committee

nterritionally blank paole

YVONNE SOLER-MCKINLEY 600 Biltmore Way #901 Coral Gables, Florida 33134

February 11, 2018

Members of the City Manager Selection Committee City of North Bay Village 1666 Kennedy Causeway, 3rd Floor North Bay Village FL 33141

Dear Chairperson and Committee Members,

I am Yvonne Soler-McKinley and an applicant for the position of Village Manager of North Bay Village. I feel that I am both uniquely qualified and interested in becoming the next Village Manager of the Village. Please see enclosed resumé for personal history details.

Some of my unique qualifications are as follows: I have been the City Manager of two municipalities in Miami-Dade County (South Miami and Doral); I have private sector experience; and I am fluent in English and Spanish. Additionally, I have worked for Miami-Dade County, which has provided me with much familiarity with the overlying structure of our local governmental system.

In reviewing particular challenges facing the North Bay Village community, I note that your redevelopment initiatives are similar to my experiences in the City of Hialeah, where I was the Director of its Redevelopment Agency. In that position, I took on and successfully completed the downtown redevelopment project.

One of my personal management skills I am proudest of is my ability to communicate with a broad range of people types. In a typical day at the City of Doral, I could be discussing an issue with a Code Enforcement official in the early morning, giving an interview with a reporter later in the morning, having lunch with a citizens group and negotiating an agreement with a redeveloper like Ivanka Trump in the afternoon. Each of these transactions is a consensus-building exercise and involves different people skills along with the awareness of which one is needed at any moment.

I eagerly look forward to discussing the Village Manager opportunity with you in the very near future. I will be out-of-country from March 22nd to April 2nd. In the event that I am needed to answer questions or provide supplemental information during that period, I can be reached by e-mail at ysmckinley@yahoo.com or by phone at (305) 926-5552.

Sincerely,

Enc.

Yvonne Soler-McKinley 600 Biltmore Way #901 Coral Gables, FL 33134 (305) 926-5552

PERSONAL

Dedicated, loyal, outgoing, ethical and hardworking best describe my work ethic throughout my professional career. Solid achievements in public administration, municipal management, public relations and lobbying at the White House, Congress, Local Government Agencies and Board levels. Expertise in conceptualizing and executing innovative strategies that produce results.

EDUCATION

Masters Degree in Public Administration, Florida International University
 Bachelor of Arts Degree in International Relations and Economics, Florida

International University

1980 Associate Degree in Business, Miami-Dade Community College

PROFESSIONAL EXPERIENCE

Currently: PRINCIPAL, YSM CONSULTING

Government Consulting

2012-2014 EXECUTIVE DIRECTOR, FOUNDATION FOR HUMAN RIGHTS IN CUBA

- Administration of FHRC's daily operations, fundraising, and organizational development, including PODER, a \$3.4 million grant project funded by USAID.
- Facilitation and implementation of the development of current and long-term organizational goals and objectives.
- Management and supervision of more than 15 staff for long-term operations
 planning by formulating comprehensive, integrated annual project work plans
 and budgets.
- Development and justification of annual budget needs for recurring projects and partnerships.

2008-2012 CITY MANAGER, CITY OF DORAL, FLORIDA

- Chief Operating Officer for the City, reporting to the City Council as a strong
 manager and responsible for the administration and operation of the City of Doral
 in accordance with the City Charter. Duties and achievements included:
- Preparation and presentation of agendas for all City Council meetings.
- Preparation and presentation of annual operating and capital budget proposals.
- Executive oversight of all operating departments of the City.
- Contract Officer/Project Manager for design and construction of a City Hall facility from inception to move-in.
- Progressive establishment of financial reserves of 40% of annual budget.

2006-2008 CITY MANAGER, CITY OF SOUTH MIAMI, FLORIDA

 Chief Operating Officer for the City, reporting to the City Commission as a strong manager and responsible for the administration of the City of South Miami in accordance with the City Charter.

Yvonne Soler-McKinley 600 Biltmore Way #901 Coral Gables, FL 33134 (305) 926-5552

2002-2006

EXECUTIVE DIRECTOR, MIAMI BAYSIDE FOUNDATION

- Prepare Board agenda including issues of interest, program development and policy initiatives.
- Act as liaison between the Board, Project Manager and Tenants Association
- Interface with City of Miami officials, Rouse Management, community leaders, bankers and economic development entities at the county, state and federal level.
- Monitor legislative issues impacting economic development of minority business enterprises.
- Assist in the preparation of the annual financial statement presented to the Board.

1994-2001

EXECUTIVE DIRECTOR, PRESIDENT'S ADVISORY BOARD FOR OFFICE OF CUBA BROADCASTING – Washington, D.C. and Miami, Florida

- Presidential Appointee during the Clinton and Bush Administrations.
- Responsible for developing Board-level program and public relations initiatives promoting the administration's goals for Radio and Television Marti (RTM).
- Developed strategic policy initiatives for broadcast programming to increase the listening and viewing audience in Cuba.
- Extensive interface with high level federal and international officials, including members of Congress.
- Frequently represented the Board Chairman at meetings to assure his views and those of the administration were represented.
- Responsible for monitoring pertinent Congressional foreign policy and budgetary issues and advising the Board of any issues affecting the operation of RTM.
- Prepared the Board's Annual Report to the President, Congress and the Agency.
- · Served as the liaison between the Board and the Office of Cuba Broadcasting.
- Co-chaired and developed Strategic Planning Initiative for Office of Cuba Broadcasting that served as a model for the U.S. Information Agency the following year.
- * Federal "Secret" security clearance recertified through 2005

1985-1993

ADMINISTRATIVE ASSISTANT TO THE METROPOLITAN PLANNING ORGANIZATION SECRETARIAT, MIAMI-DADE COUNTY, FLORIDA

- Presented and defended high-level multi-modal transportation plans and programs sponsored by the Secretariat at public meetings by the Tri-County Commuter Rail Organization, Florida High Speed Rail Transportation Commission, Citizens Transportation Advisory Committee and the Local Coordinating Board for Transportation Disadvantaged.
- Served as primary liaison for the Citizens Transportation Advisory Committee to the Metropolitan Planning Organization and the Miami-Dade County Board of County Commissioners.
- Managed meeting agendas, including development of Board resolutions and supporting documentation for the Metropolitan Planning Organization and the Transportation Planning Council.

Yvonne Soler-McKinley 600 Biltmore Way #901 Coral Gables, FL 33134 (305) 926-5552

1982-1985

PROJECT MANAGER FOR THE HIALEAH REDEVELOPMENT AGENCY, CITY OF HIALEAH, FLORIDA/SPECIAL ASSISTANT TO THE MAYOR

- Primary representative of the Mayor for City-wide redevelopment initiatives.
- Represented Agency policy before the City Council, the Press and the public.
- Managed all Agency business and special events, including monthly and special Agency meetings, presentations to public interest groups and liaison activities with City Advisory Boards.
- Coordinated all communication between Agency and professional consultants (legal counsel, financial experts, architects and urban planners).

AWARDS

- Nominated for Hispanic Public Administrator of the Year by the Latin Builders Association -- 2012
- Selected to be a member of Class #26 of Leadership Florida 2008
- Selected to participate on the 2008 Miami Dade County Charter Review Committee.
- Certificate of Appreciation from the Board of County Commissioners of Miami-Dade County for representation of the Citizens Transportation Advisory Committee, November, 1993.
- Proclamation from the Miami-Dade County Commission naming June 5, 1992, as Yvonne Faget Soler Day, in recognition of civic leadership.
- Named in an address by Senator Bob Graham to the U.S. Senate commending forty-six women for their efforts in promoting the first national Women's Hispanic Summit. Congressional Record, February, 1993.
- Selected to Serve on Board of Directors of Pan American Hospital for Bankruptcy Reorganization Process.

ASSOCIATIONS

- Kiwanis Club of Little Havana, 1991-present; first female member.
- · Leadership Florida
- · Miami Dade Expressway Authority-Board Member

LANGUAGES

Fully bilingual in English and Spanish

REFERENCES

Juan Carlos Bermudez, Mayor, City of Doral, Florida Yolanda Aguillar, City Manager, City of West Miami, Florida



ONE COLUMBUS CENTER – SUITE 1410 1 ALHAMBRA PLAZA CORAL GABLES, FL 33134 PHONE: (305) 655-3425 FACSIMILE: (305) 442-9047

JUAN CARLOS BERMUDEZ, ESQUIRE JCB@LUBELLROSEN.COM

February 8, 2018

Honorable Mayor Connie Leon-Kreps Honorable Vice Mayor Eddie Lim Honorable Commissioner Jose R. Alvarez Honorable Commissioner Andreana Jackson 1666 Kennedy Causeway 3rd Floor North Bay Village, Florida 33141

Dear Mayor Kreps, Vice Mayor Lim, Commissioner Alvarez and Commissioner Jackson,

I write this letter of support and reference for Yvonne Soler McKinley, a candidate for your City Manager position. Yvonne was Doral's City Manager, the last three years of my second term as founding Mayor of Doral. Ms. Soler McKinley did an excellent job as City Manager during the time period we worked together.

Yvonne was effective and efficient in carrying our Council policies in a way where we kept our millage rate one of the lowest in Miami Dade County while the city was able to expand our services and build our Public Works Building and new and original City Hall. Yvonne would be a great asset to any municipality as she is able to work with different personalities and communicate effectively the public policy initiatives of the city council to administrative staff. If you have any questions of me, please do not hesitate to contact me at (305) 389-8134.

Very Truly Yours,

Juan Carlos Bermudez Lubell|Rosen