



Considerations for moving to a Qualified Private Solid Waste Provider



Agenda for Discussion

- Introduction and Background
- Current Operations
- Proposed Changes
- Implementation Timeline

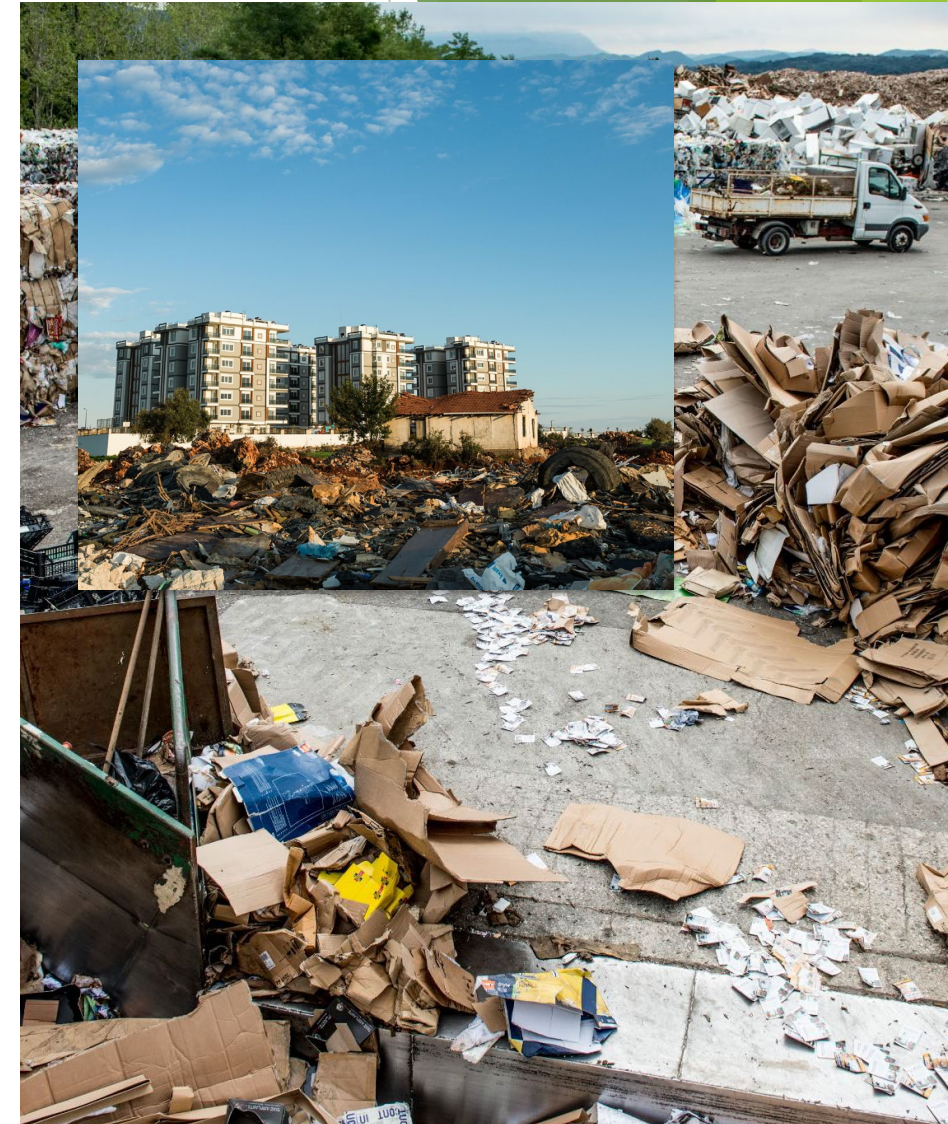


Current Solid Waste Operations

- North Bay Village operates two leased garbage trucks 7 days per week.
- Personnel consists of a mixture of Village employees and workers provided by a staff leasing company.
- Daily operations are managed by the Village's Public Works Administration.
- Trucks are stored on property leased by the Village.
- All solid waste is hauled to a Miami-Dade County Land fill.

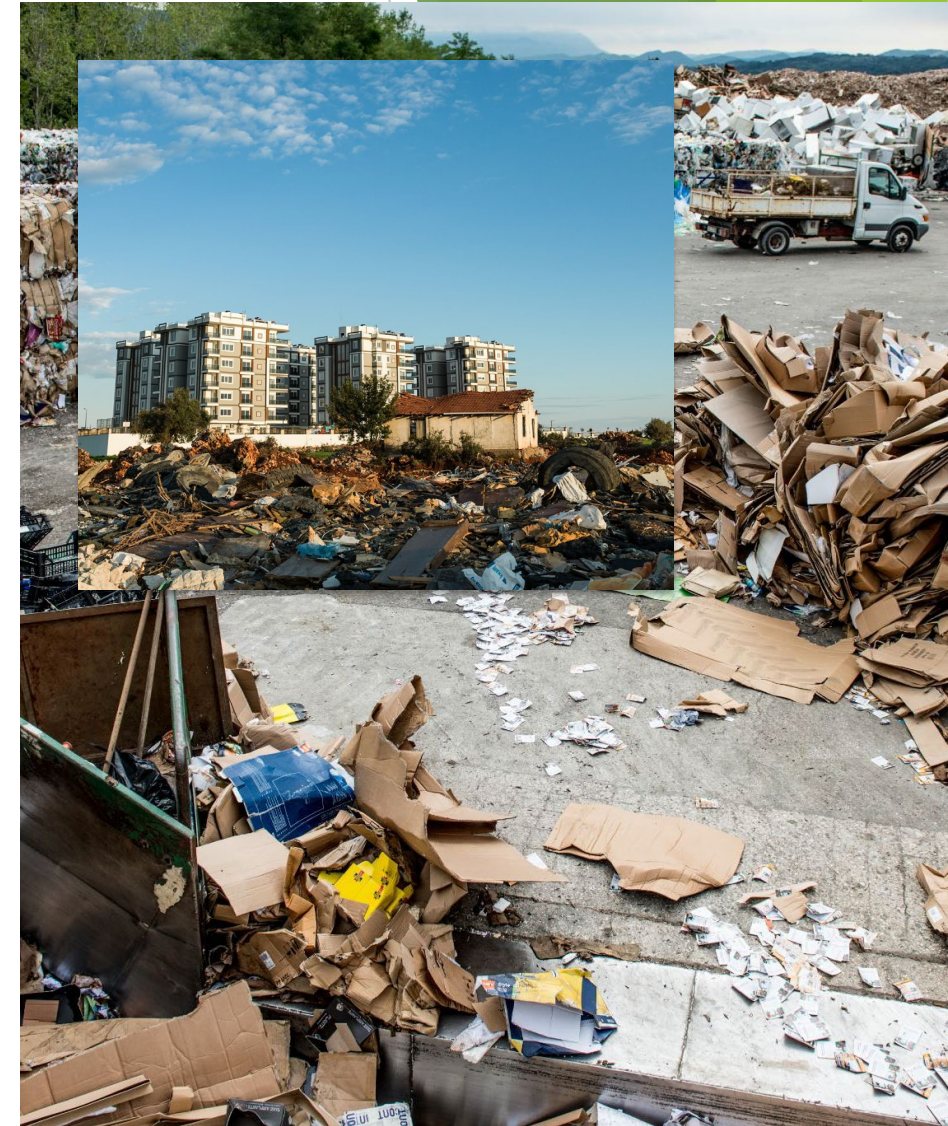
Fleet

- Our garbage trucks are currently stored on leased land that will soon be redeveloped.
- The new facility purchased by the Village is not suited for this purpose due to size and DERM requirements.
- Modifications to the new site would be costly, if permitted.
- The trucks could be stored at the county landfill; however, this creates logistical challenges for personnel and would come at an additional cost and a loss of work time due to travel distances.
- The Village owned fleet has reached end of useful life and the trucks in current operation are leased at a cost of \$16,200 per month.
- A third truck will need to be placed into operation for redundancy and to handle upcoming development.



Personnel

- We have 4 Village employees whose whose time is solely committed to the collection of solid waste.
- Other workers from a private agency are utilized to supplement them to achieve 6 & 7 days per week service for commercial and multi-family, as well as back door service for single family homes.
- Additional personnel would need to be hired with the addition of a third truck.
- As the community and services grow with new development, additional administrative staff who are dedicated to solid waste would need to be employed.



Key Points To Remember



Enhanced Service Quality

Private waste handling can provide the same or better service through dedicated management and customer support. The Village will continue to closely manage the service to ensure quality and continued personalized service.



Environmental Impact

No more garbage trucks will be stored in our residential neighborhoods. The new facility acquired by Public Works would not be subject to additional environmental contamination.



Ensuring Job Security for North Bay Village Employees

All North Bay Village waste management employees will be retained within the Village to ensure job security and will be able to dedicate more time to general beautification efforts throughout the Village and litter management.



Cost Savings for Our Community

By outsourcing waste management, we can save valuable dollars and allocate resources to other vital services needed in the Village.



Proposed Changes



Why Privatize Solid Waste?

- 26 of the 31 cities in Miami-Dade utilize private solid waste service in all or some sectors. The City of Homestead will be making the transition to a private hauler this year.
- It is particularly challenging for smaller municipalities such as NBV to operate with the same efficiency as the private sector, due to the volume/scope of resources.
- Guarantees predictable rates that avoid wide swings in costs borne by Village & residents.
- Avoids ongoing truck rental fees and/or large capital outlays for replacement of aged fleet.
- Offers a wider array of available services: more container sizes, roll off containers, Bagsters, etc.
- Reduces Village liability for injuries, accidents, worker's compensation claims, unexpected repairs, etc.

Option 1: Leverage Coral Gables Waste Management Contract

Coral Gables has a competitively bid contract for solid waste hauling and disposal with Waste Management. North Bay Village may “piggy-back” this contract at rates that were pre-pandemic covering residential, multi-family, and commercial services.

The Coral Gables rates were set pre-Covid, prior to all the hyperinflation. So that provides favorable pricing to the village. Additionally, the village is a much smaller municipality, so there’s additional benefit in NBV using rates from the higher volume pricing in Coral Gables.

Two-days per week backyard service for residential homes will not be affected.

Waste Management offers recycling services and processes recyclables at their new \$90 Million dollar facility in Pembroke Pines. The Village could utilize this service as well, therefore limiting the number of different haulers in the Village.

Waste Management uses Compressed Natural Gas trucks for greater sustainability with fewer GHGs than diesel. CNG trucks also run quieter than diesel trucks.

Waste Management is installing renewable natural gas systems (“RNG”) at its landfills, which will capture the methane and send it back to the gas utility for reuse as a renewable energy source.



Option 2: Issue a Request for Proposals (RFP)

Cost: Solid Waste is a highly competitive industry and usually results in several qualified bidders.

Specialized Services: Can provide specialized services that cater to the unique needs of our community, such as recycling and hazardous waste disposal.

Innovative Waste Diversion Strategies: Private companies often implement innovative waste diversion strategies to reduce landfill waste and promote recycling -keeping in line with our efforts to promote a sustainable, green and earth conscious NBV.

Timeline: Solid Waste RFPs are not normally smooth or quick, often resulting in protests which delay the process



Cost Analysis

This analysis only addresses in-house service versus piggy-backing the Coral Gables contract. Analysis for an RFP can only be done after bids are received.

Annual Operational Cost if City Operated	\$1,430,061.00
Annual Operational Cost if Contracted	\$1,343,380.24
Annual Village Savings if Contracted	\$ 86,680.76



Community Engagement

Community Engagement Efforts

The Village Commission hosted an in-person town hall meeting to effectively inform residents about the proposed changes to our waste management system. Few community members attended in person or on Zoom.

During the meeting, the following topics were covered:

- Our current waste management system
- The reasons for the proposed changes
- The two options available for the new waste management contract

Encouraging Open Dialogue

The goal of the workshop and this meeting is to foster an environment for open dialogue and feedback from community members. We aim to ensure that the proposed changes align with the current needs of the Village as well as the future.

Resident Involvement

Encouraging resident involvement is essential for a successful transition. We will maintain an open line of communication at the Village to facilitate a smooth transition and address feedback from the community.

Implementation: 2026

During this phase, North Bay Village staff will either issue an RFP or leverage the existing Coral Gables contract, based on the Village Commission's decision to either retain services in-house or privatize the waste management service.

Commission Decision: Should the Commission choose the Coral Gables Contract piggy-back option the transition could begin in the spring. If we choose to issue an RFP, we are looking at late summer or fall at the earliest.

Engagement in Negotiations: If the decision is the to change to a private hauler, NBV staff would begin negotiations with the selected private hauler or go out with a competitive bid to ensure that our service expectations are met.

Finalizing Contracts: The process will culminate in finalizing contracts that ensure the quality and reliability of waste management services.

If the decision is to retain in-house services budgetary impacts would require addressing.





Ensuring a Smooth Transition and Continued Efficient Operations

North Bay Village staff will ensure the following for a smooth implementation:

Detailed Operational Plan

A comprehensive operational plan is crucial for facilitating a smooth transition and ensuring operational efficiency.

Community Communication

Regular communication with the community is vital to address concerns and foster collaboration during the transition process.

Collaboration with Waste Handlers

Maintaining open lines of communication with private waste handlers will ensure that expectations are clear and operations run smoothly.



Conclusion

In summary, if North Bay Village were to transition to a private waste management provider, the objective would be to reduce overall costs and enhance environmental sustainability, all while assuring that the quality of service remains the same or better.

The proposed options include leveraging the existing Coral Gables contract or initiating a competitive bidding process for a new contract.

A proposed private contract would be implemented in 2026, and staff will ensure a smooth transition and operational efficiency with the same level of service.

Community involvement and feedback will remain ESSENTIAL throughout this process to ensure any proposed changes align with residents' needs and expectations.